



DEPARTMENT OF THE NAVY
NAVAL SEA SYSTEMS COMMAND
REGIONAL MAINTENANCE CENTERS MANAGEMENT OFFICE
9170 SECOND STREET, SUITE 245
NORFOLK, VA 23511-2325

IN REPLY REFER TO
5200
Ser N00/014
6 APR 2010

Mr. Carlos Aguayo
President
Port of San Diego Ship Repair Association
P.O. Box 131068
San Diego, CA 92170-1068

Dear Mr. Aguayo

SUBJECT: LEAN RELEASE DISTRIBUTION TO INDUSTRY

The purpose of this letter is to discuss the Department of the Navy's (DoN) establishment of Continuous Process Improvement (CPI) objectives. Through the application of CPI tools and methodologies to our core business processes, we can effectively improve the quality of support to the Fleet and increase its capability and readiness. The Naval Shipyards (NSY) and Regional Maintenance Centers (RMC) have established CPI programs and are leveraging improvements across their core business processes. Likewise, we challenged our Industry partners to apply CPI to their core processes that support the Navy and its mission.

A key component to any successful CPI program is the communication of successes and best practices. Both the NSYs and RMCs utilize a Lean Release method to communicate results of CPI events that have corporate impact and can be applied across each respective enterprise. During the Joint Industry Navy Improvement Initiative (JINII) Planning Session held 30 September 2009 in San Diego, CA, it was recommended to share these Lean Releases with Industry in an effort to encourage knowledge sharing and the exchange of ideas.

The Naval Shipyard Lean Releases can be viewed on the JINII website: <http://www.nstcenter.com/jinii.aspx>, while the Regional Maintenance Center Quarterly Lean Releases can be viewed on the JINII website and the NAVSEA 04Y website:

<https://www.portal.navy.mil/crmc/04YP/>. The NAVSEA 04Y website is a secure site and requires a Common Access Card (CAC) to view.

The Lean Releases are provided for informational purposes only and are not intended to be directives or orders to Industry; implementation of any improvements communicated through the Lean Releases is purely voluntary. The Lean Releases do not waive any existing contractual requirements and do not authorize any cost or schedule changes.

In order to increase information shared between the public and private sector, I recommend that you communicate this information to industry partners and interested organizations. Ms. Miranda Powers is the point of contact for this issue and can be reached at 757-443-2650 x3160 by phone or Miranda.powers@navy.mil by email.

Sincerely,

A handwritten signature in black ink that reads "M. R. Harrell". The signature is written in a cursive style with a large, prominent "M" and "R".

M. R. Harrell
Assistant Deputy Commander,
Regional Maintenance Center